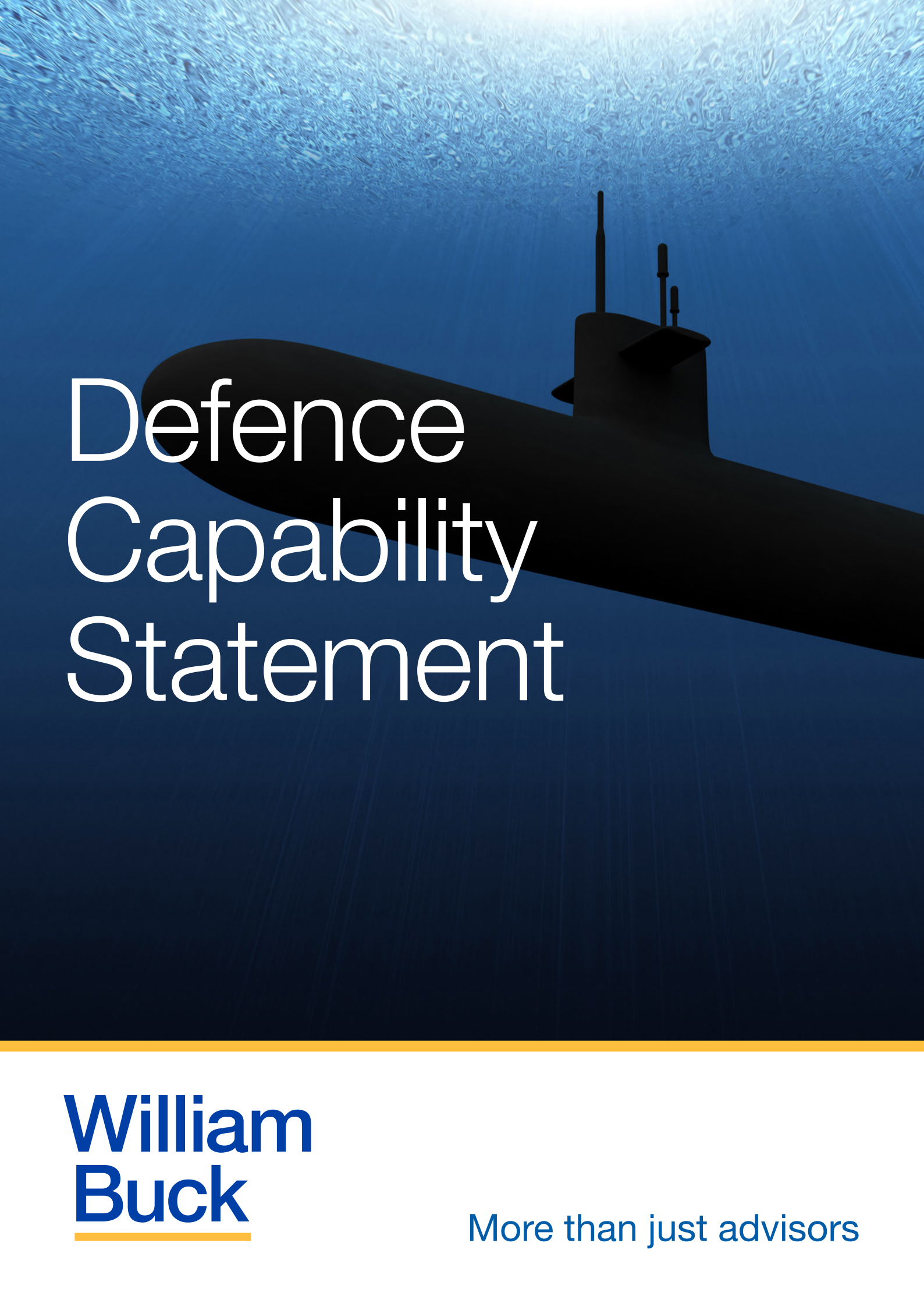
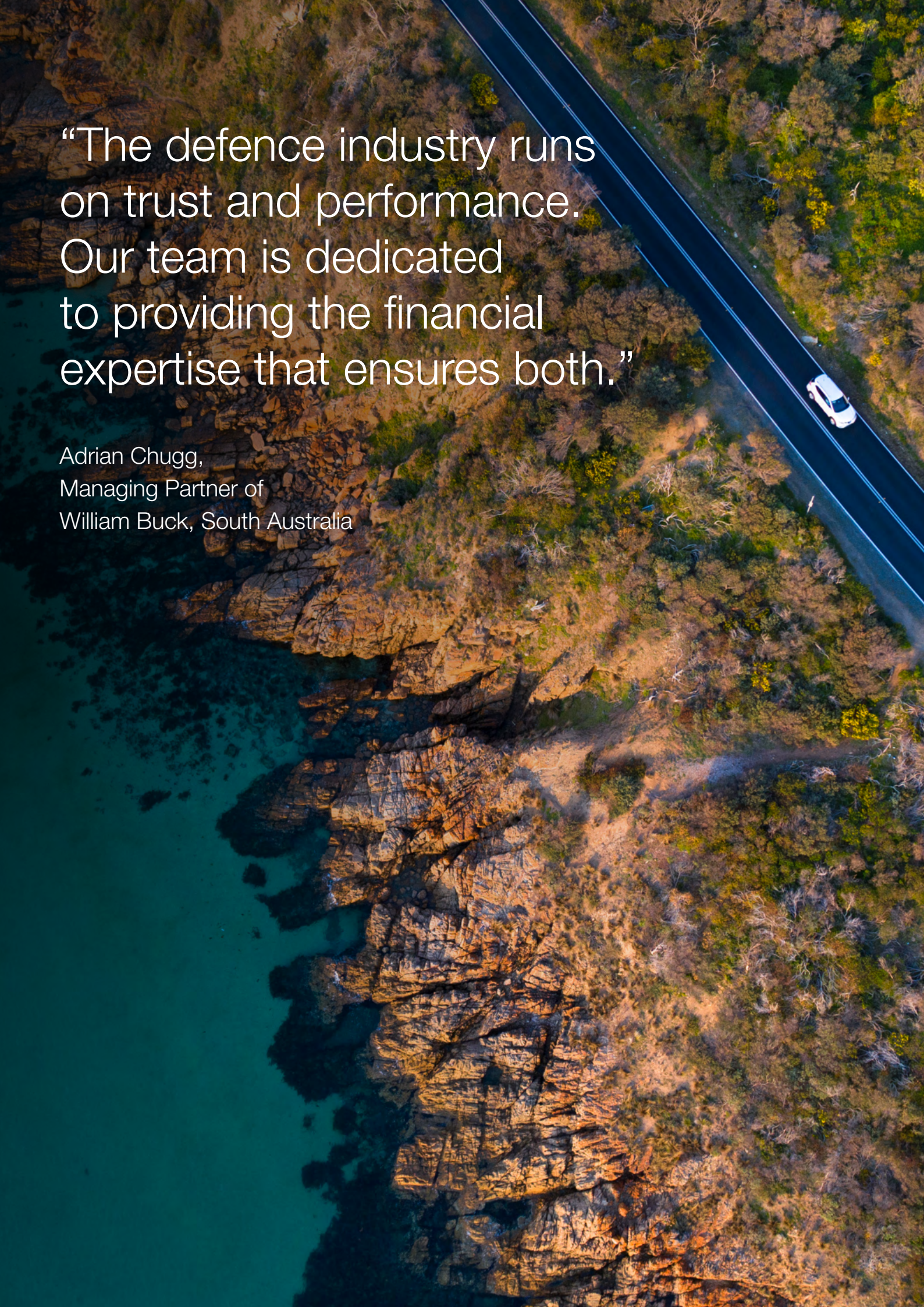


An underwater scene with a blue gradient background. A dark silhouette of a submarine is visible on the right side, with its conning tower and antennas. Sunlight rays filter down from the surface, creating a shimmering effect. The text 'Defence Capability Statement' is overlaid in white on the left side.

Defence Capability Statement

**William
Buck**

More than just advisors

An aerial photograph showing a winding asphalt road with white lane markings along a rugged coastline. The road curves through a landscape of dry, scrubby vegetation and steep, rocky cliffs. A single white car is visible on the road, moving away from the viewer. The ocean is visible at the bottom left, with a clear turquoise color. The overall scene is captured from a high angle, looking down at the landscape.

“The defence industry runs on trust and performance. Our team is dedicated to providing the financial expertise that ensures both.”

Adrian Chugg,
Managing Partner of
William Buck, South Australia

A firm of strength

William Buck is a leading firm of accountants and advisors with a proud reputation for delivering value and personalised results to our clients for over 130 years.

Australian Owned and Operated

Established in 1895, William Buck is a progressive professional services firm that is wholly owned and operated in Australia. Our respective offices work together as one firm which allows us to seamlessly offer the same high quality services and solutions across all locations.

We employ some of the profession's brightest minds, giving our clients access to expertise from over 150 Partners and 1,100 professional staff across a wide range of disciplines. Our advisors are recognised experts in their fields and are skilled in solving complex business, finance, taxation and accounting problems for our diverse clients across defence and manufacturing sectors, medium to large business, listed companies and government.

Global Reach

William Buck is a member of the global accounting alliance, Praxity which was established in 2007 and has rapidly expanded into the sixth largest accounting group in the world. Today, the alliance includes more than 76,000 professionals and staff in 120+ countries. Through this alliance, we can leverage this knowledge to our client's advantage and can assist on a global scale.

How we can help you

The Australian defence industry is undergoing a period of significant transformation. Major long term investments in shipbuilding, aerospace, advanced technologies and digital infrastructure are reshaping how capability is developed and sustained. At the same time, the sector faces complex challenges including navigating multi decade procurement programs, integrating cutting edge technology, managing supply chain risks and ensuring compliance with regulatory and security requirements. Delivering on these demands are not just technical excellence but also strategic guidance, operational rigour and coordinated execution.

This is where William Buck can add differentiated value. We offer professional services tailored to the specific needs of the defence sector, grounded in a deep understanding of defence's structure, procurement environment and strategic priorities. Our multidisciplinary teams bring expertise in program and project management, commercial and procurement advisory, regulatory and compliance support, and workforce planning. We understand the complexities of working within a highly regulated and security conscious environment and we are experienced in aligning advisory outcomes with national defence objectives.

By working closely with government agencies, defence primes and SMEs, we help ensure that capability programs are delivered efficiently, risks are managed proactively and strategic goals are achieved. Whether supporting the design of governance frameworks or advising on supply chain resilience, our role is to enable defence and industry partners to operate with confidence and clarity. In doing so, we contribute to the broader mission of strengthening Australia's defence posture and supporting the long term resilience of its sovereign defence industry.

360-degree support

As a client of William Buck you will benefit from our integrated service model and 'one firm' approach. Led by a single point of contact, our advisors work seamlessly behind the scenes to ensure that careful consideration is given to all areas of your business and personal finance affairs. Bringing our services together in a truly integrated manner ensures you receive the right advice at the right time and derive long-term value from your relationship with us.

For more information about our services
visit williambuck.com

A fully integrated service offering





Defence experience where it matters

We've worked with defence contractors, tech companies, and government departments to ensure financial compliance, scale operations, secure funding, provide strategic advice and improve operational performance.

Our defence experience

Business Advisory

Assisted companies align with defence sector opportunities and improve operational performance.

- Developed strategic growth plans for defence contractors
- Conducted efficiency reviews for military suppliers
- Advised on market entry strategies for defence tech SMEs

Audit and Assurance

Ensured financial transparency and compliance with Defence procurement policies.

- Conducted financial audits for major defence contractors
- Reviewed compliance with government contracts
- Assessed internal controls for defence project funding

Tax Services

Optimised tax strategies and helped companies secure government grants for R&D and Defence capabilities.

- Provided tax structuring advice for defence companies
- Assisted with R&D tax incentive claims
- Advised on GST/FBT compliance for defence contractors
- Supported grant applications for defence innovation funding

Wealth Advisory

Ensured Defence professionals and contractors managed their wealth for long-term security.

- Developed investment strategies for senior defence executives
- Guided on tax-efficient wealth management

Family Office

Supported the transition and succession of family businesses in the defence industry.

- Assisted with succession planning for family owned defence companies
- Managed wealth preservation for founders of defence tech businesses

Corporate Finance

Supported growth and investment in defence technologies and large scale contracts.

- Helped companies raise capital for defence projects
- Conducted business valuations for defence firms

Finance Advisory

Ensured Defence projects remained financially sustainable and delivered on time and budget.

- Helped forecast cash flow for major defence projects
- Developed funding strategies for defence SMEs
- Managed cost control for large defence contracts

Superannuation

Ensured superannuation structures were optimal for both defence personnel and contractors.

- Provided advice on superannuation for defence personnel and contractors
- Helped companies set up corporate superannuation funds
- Tailored retirement planning for defence personnel

Managed Funds Administration

Created tailored investment strategies for clients seeking exposure to defence sector growth.

- Advised on investment opportunities in defence technologies
- Developed funding strategies for defence SMEs

Your Defence partner

We're proud to support our clients in delivering key defence projects across Australia. As a trusted partner, we provide tailored accounting and advisory services to help our clients navigate the complexities of the defence industry and successfully achieve their objectives. Below are some of the major programs our defence clients have supported.



Joint Air Battle Management System

Foundation of the Australian Defence Force's future Integrated Air and Missile Defence capability.



Hunter Class Frigates

Future class of anti-submarine warfare frigates for the Royal Australian Navy, replacing its Anzac-class frigates.



Collins Class Submarine

A program that involves sustaining the submarine capability to the Royal Australian Navy.



Short Range Ground Based Air Defence

Enhancing Australia's air defence capabilities by acquiring and integrating short-range air Defence systems.



BvS10 All-Terrain Tracked Vehicle

The BvS10 is a versatile, all-terrain armored vehicle, designed for challenging terrains and adaptable mission roles.



M113 APC Upgrade

Modernising the M113 fleet to improve mobility, protection and firepower for the Australian Defence Forces' operations.



Protected Mobility Vehicle - Bushmaster

Highly versatile, 4x4 vehicles providing mine and blast protection for troops in challenging operational environments.



Protected Mobility Vehicle - Hawkei

Providing the Australian Defence Force's fleet with protected and lightweight vehicles designed for modern military operations.



Canberra-Class Landing Helicopter Dock

The largest ships constructed to enhance the Australian Defence Force's air, land and sea deployment capabilities.

Our defence specialists

We rely on a team of professionals and support staff. Each one of them is a William Buck person; genuine, grounded, caring, knowledgeable and above all committed to our clients. We pride ourselves on our ability to recruit and retain the best people in the business.



Adrian Chugg

Managing Partner, Corporate Finance
adrian.chugg@williambuck.com
Adelaide



Maria Ravese

Partner, Tax Services
maria.ravese@williambuck.com
Adelaide



James King

Partner, Tax Services
james.king@williambuck.com
Adelaide



Lee Fuller

Partner, Business Advisory
lee.fuller@williambuck.com
Adelaide



Jeffrey Luckins

Partner, Audit & Assurance
jeffrey.luckins@williambuck.com
Melbourne



John Spender

Partner, Business Advisory
john.spender@williambuck.com
Sydney



Shiv Goundar

Partner, Audit & Assurance
shiv.goundar@williambuck.com
Canberra



New South Wales

Telephone +61 2 8263 4000
nsw.info@williambuck.com

Victoria

Telephone +61 3 9824 8555
vic.info@williambuck.com

Western Australia

Telephone +61 8 6436 2888
wa.info@williambuck.com

Australian Capital Territory

Telephone +61 2 6126 8500
act.info@williambuck.com

Queensland

Telephone +61 7 3229 5100
qld.info@williambuck.com

South Australia

Telephone +61 8 8409 4333
sa.info@williambuck.com

**William
Buck**
williambuck.com

William Buck is an association of firms, each trading under the name of William Buck across Australia and New Zealand with affiliated offices worldwide.

Liability limited by a scheme approved under Professional Standards Legislation other than for acts or omissions of financial services licensees.

